



# CENTURY CASINOS, INC.

Financial Results

Q3 2021

## FORWARD-LOOKING STATEMENTS, BUSINESS ENVIRONMENT AND RISK FACTORS

This presentation may contain “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), and the Private Securities Litigation Reform Act of 1995. In addition, Century Casinos, Inc. (together with its subsidiaries, the “Company”, “we”, “us”, “our”) may make other written and oral communications from time to time that contain such statements. Forward-looking statements include statements as to industry trends and future expectations of the Company and other matters that do not relate strictly to historical facts and are based on certain assumptions by management at the time such statements are made. Forward-looking statements in this presentation include statements regarding the hotel and casino projects in Missouri, future results of operations, including statements about operating margins, the impact of the current coronavirus (COVID-19) pandemic, estimates of the financial impact of COVID-19, the adequacy of cash flows from operations and available cash to meet our future liquidity needs, particularly if we cannot operate our casinos due to COVID-19 or their operations are restricted, operating efficiencies, synergies and operational performance, the prospects for and timing and costs of new projects, projects in development and other opportunities, the credit agreement with Macquarie (as defined herein) and obligations under our Master Lease (as defined herein) and the ability to repay debt and other obligations, investments in joint ventures, outcomes of legal proceedings, changes in our tax provisions or exposure to additional income tax liabilities, and plans for our casinos and our Company. These statements are often identified by the use of words such as “may,” “will,” “expect,” “believe,” “anticipate,” “intend,” “could,” “estimate,” or “continue,” and similar expressions or variations. These statements are based on the beliefs and assumptions of the management of the Company based on information currently available to management. Such forward-looking statements are subject to risks, uncertainties and other factors that could cause actual results to differ materially from future results expressed or implied by such forward-looking statements. Important factors that could cause actual results to differ materially from the forward-looking statements include, among others, the risks described in the section entitled “Risk Factors” under Item 1A in our Annual Report on Form 10-K for the year ended December 31, 2020 (the “2020 Annual Report”) and our subsequent periodic and current reports filed with the SEC. We caution the reader to carefully consider such factors. Furthermore, such forward-looking statements speak only as of the date on which such statements are made. We undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements.

## NOTES ON PRESENTATION

In this presentation the term “USD” refers to US dollars, the term “CAD” refers to Canadian dollars and the term “PLN” refers to Polish zloty.

Adjusted EBITDA, Adjusted EBITDA margin and Net Debt are non-GAAP financial measures. See Appendix A for the definition and reconciliation of Adjusted EBITDA, Adjusted EBITDA margin and Net Debt.

Amounts presented are rounded. As such, rounding differences could occur in period-over-period changes and percentages reported throughout this presentation.

The names of the Company’s subsidiaries and certain operating segments are abbreviated on certain of the following slides. See Appendix A for a list of the subsidiaries and their abbreviations.

## COVID-19 UPDATE

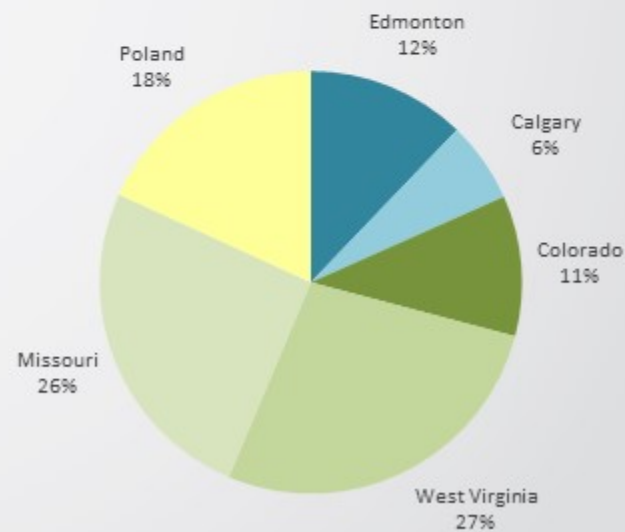
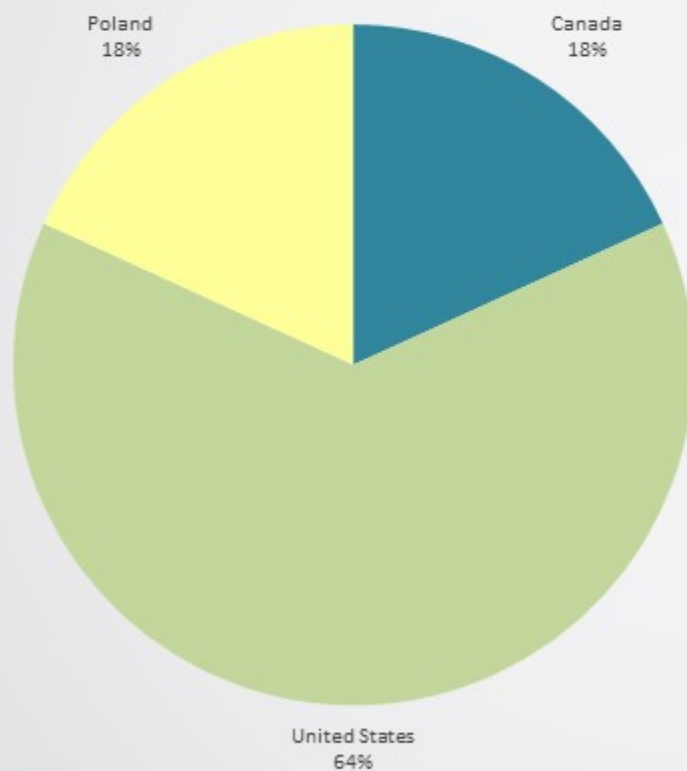
The COVID-19 pandemic has had an adverse effect on the Company's 2020 results of operations and financial condition, and has impacted the Company's results of operations to a lesser extent in 2021 because the Company's United States properties were open and operating during this period.

The Company's Canada properties reopened on June 10, 2021, and its Poland casinos reopened on May 28, 2021. The Company's casinos in the United States have been open since June 2020. Each of the Company's properties has been required to vary its operations based on the governmental health and safety requirements in the jurisdiction in which it is located. Current government health and safety requirements in Canada include proof of vaccination or negative rapid test results for entry. The Company's operations in the United States and Poland have limited health and safety requirements for entry.

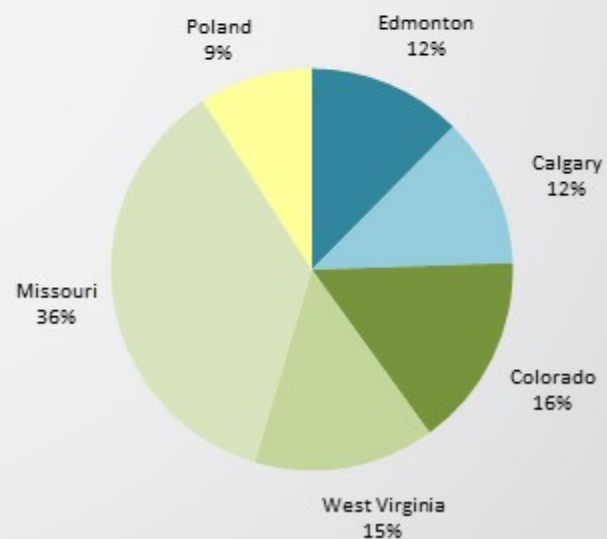
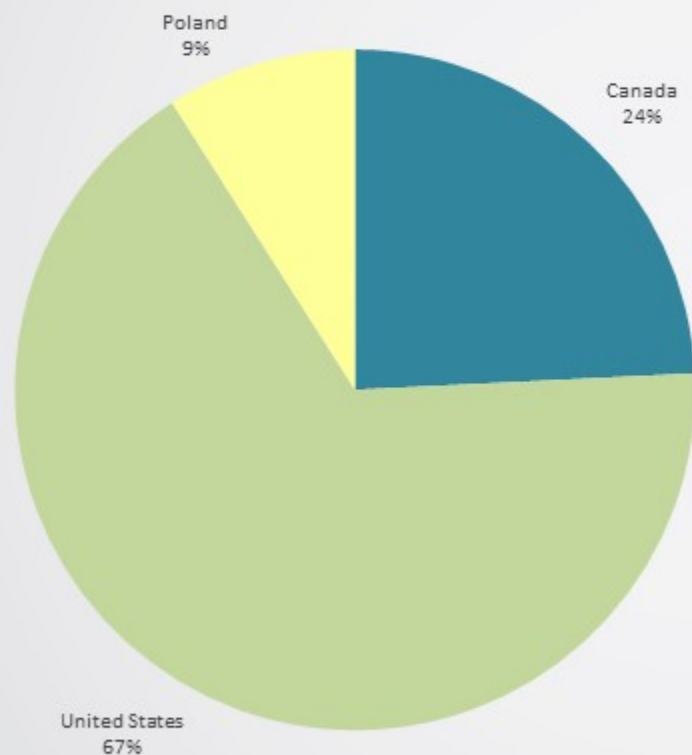
## OTHER PROJECTS AND DEVELOPMENTS

The Company plans to relocate its Century Casino Caruthersville casino, currently the last remaining riverboat on open water in Missouri, to a land-based casino with an attached hotel, estimated to open in 2024, and to build a hotel that will attach onto Century Casino Cape Girardeau, estimated to open in late 2023. The Company estimates project costs of \$68.3 million. The Company plans to finance the cost of these projects with cash on hand, by seeking financing, or with a combination of the two.

# Q3 2021 NET OPERATING REVENUE by Reportable Segment and Operating Segment (in USD) Excluding Corporate and Other Reportable Segment



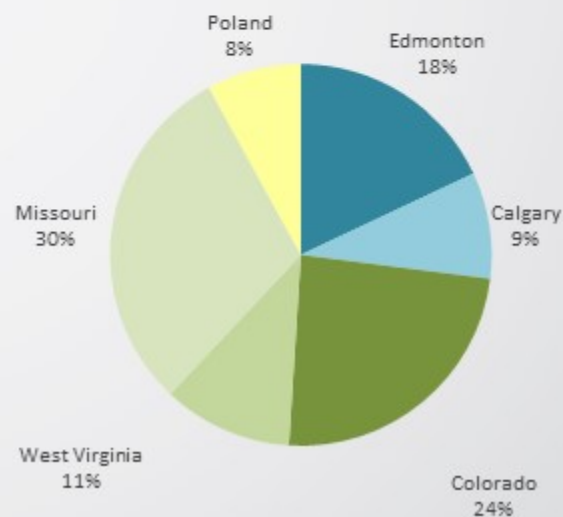
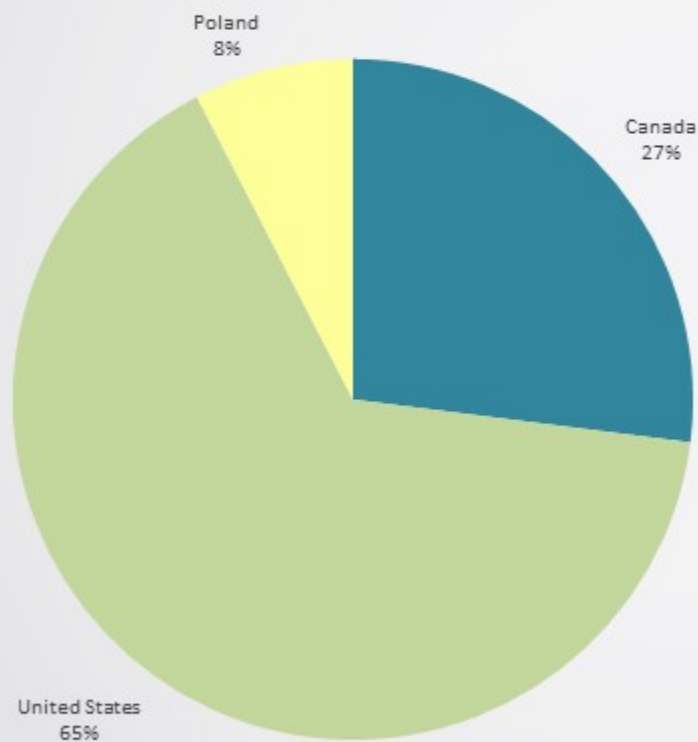
# Q3 2021 EARNINGS (LOSS) FROM OPERATIONS by Reportable Segment and Operating Segment (in USD) Excluding Corporate and Other Reportable Segment



# Q3 2021 NET EARNINGS (LOSS) ATTRIBUTABLE TO CENTURY CASINOS, INC. SHAREHOLDERS

## by Reportable Segment and Operating Segment (in USD)

Excluding Corporate and Other Reportable Segment

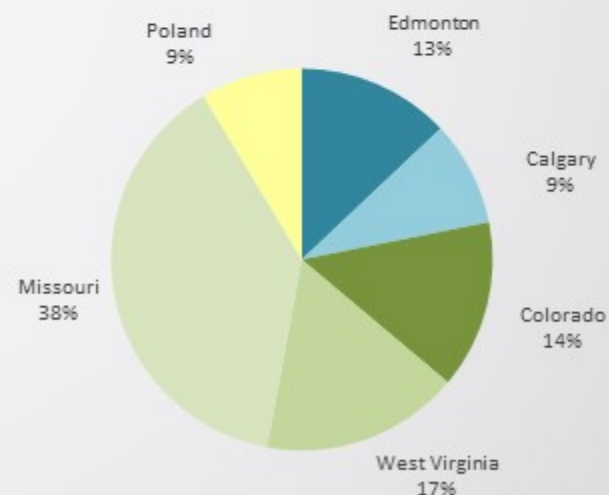
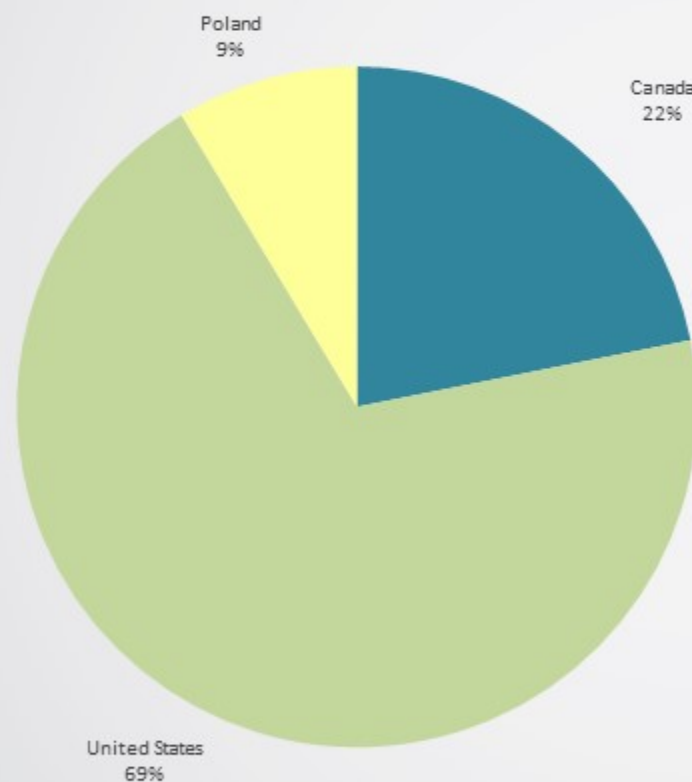




# Q3 2021 ADJUSTED EBITDA\*

## by Reportable Segment and Operating Segment (in USD)

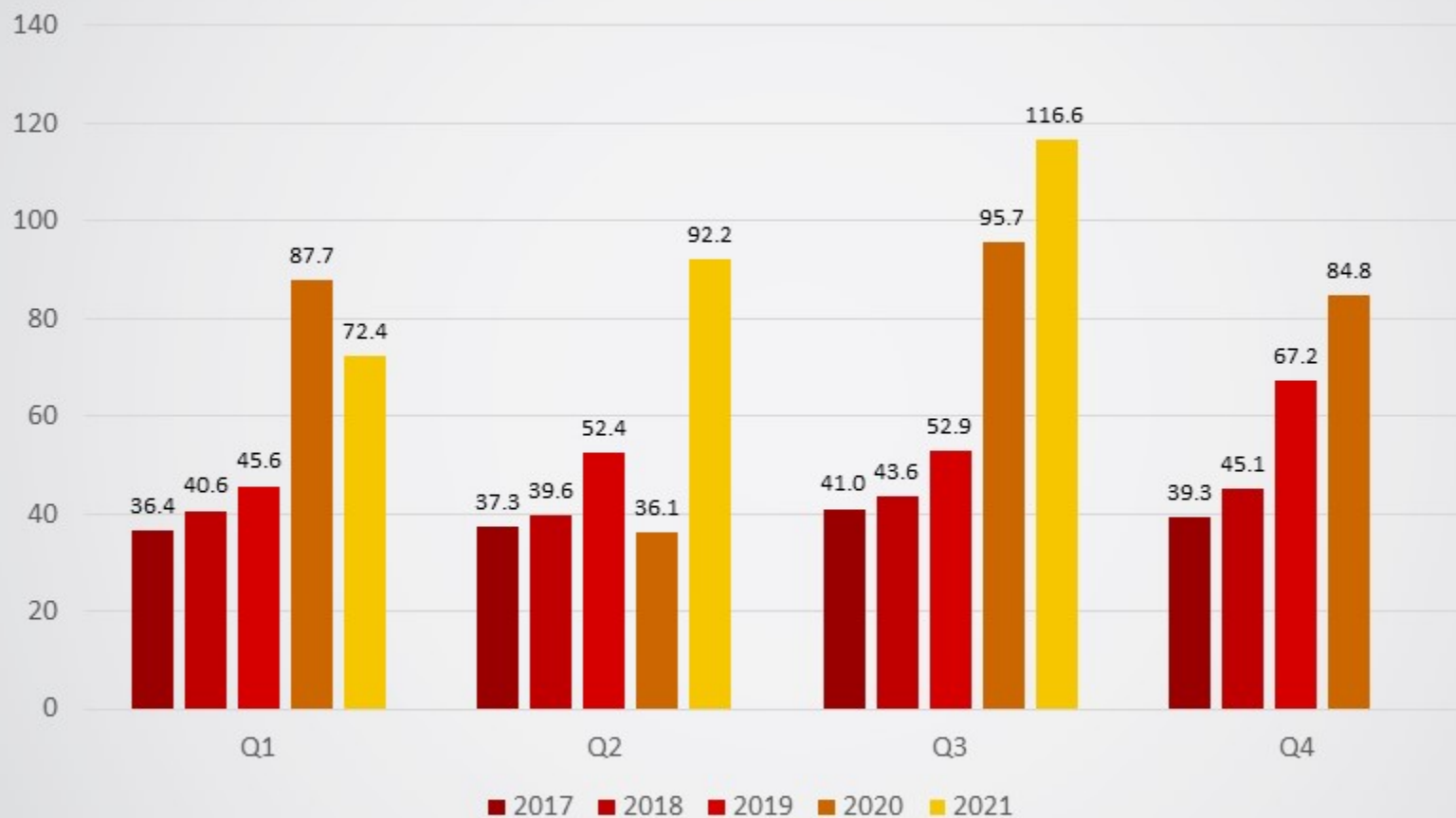
Excluding Corporate and Other Reportable Segment



\*Adjusted EBITDA is a non-GAAP financial measure. See Appendix A for the definition and reconciliation of Adjusted EBITDA.

# NET OPERATING REVENUE PER QUARTER (in USD)

In millions



## BALANCE SHEET

(Selected Information in USD)

<i>In millions (except BVPS)</i>	September 30, 2021	December 31, 2020	Change
Total Assets	697.9	680.8	3%
Total Debt	182.4	184.6	(1%)
Book Value per Share*	4.59	3.99	15%
Net Debt**	89.8	130.4	

\*Book Value per Share is defined as total Century Casinos, Inc. shareholders' equity divided by outstanding common shares.

\*\*Net Debt is calculated as total long-term debt (including current portion) plus deferred financing costs minus cash and cash equivalents. Net Debt is a non-GAAP financial measure. See Appendix A.

Debt as of September 30, 2021 included \$167.0 million related to our credit agreement with Macquarie Capital ("Macquarie"), \$0.5 million related to CPL, \$7.7 million related to CRM and \$15.3 million related to CDR's long-term land lease, net of \$8.1 million in deferred financing costs. The Company also has a \$280.9 million long-term financing obligation under its triple-net master lease ("Master Lease").

# INCOME STATEMENT

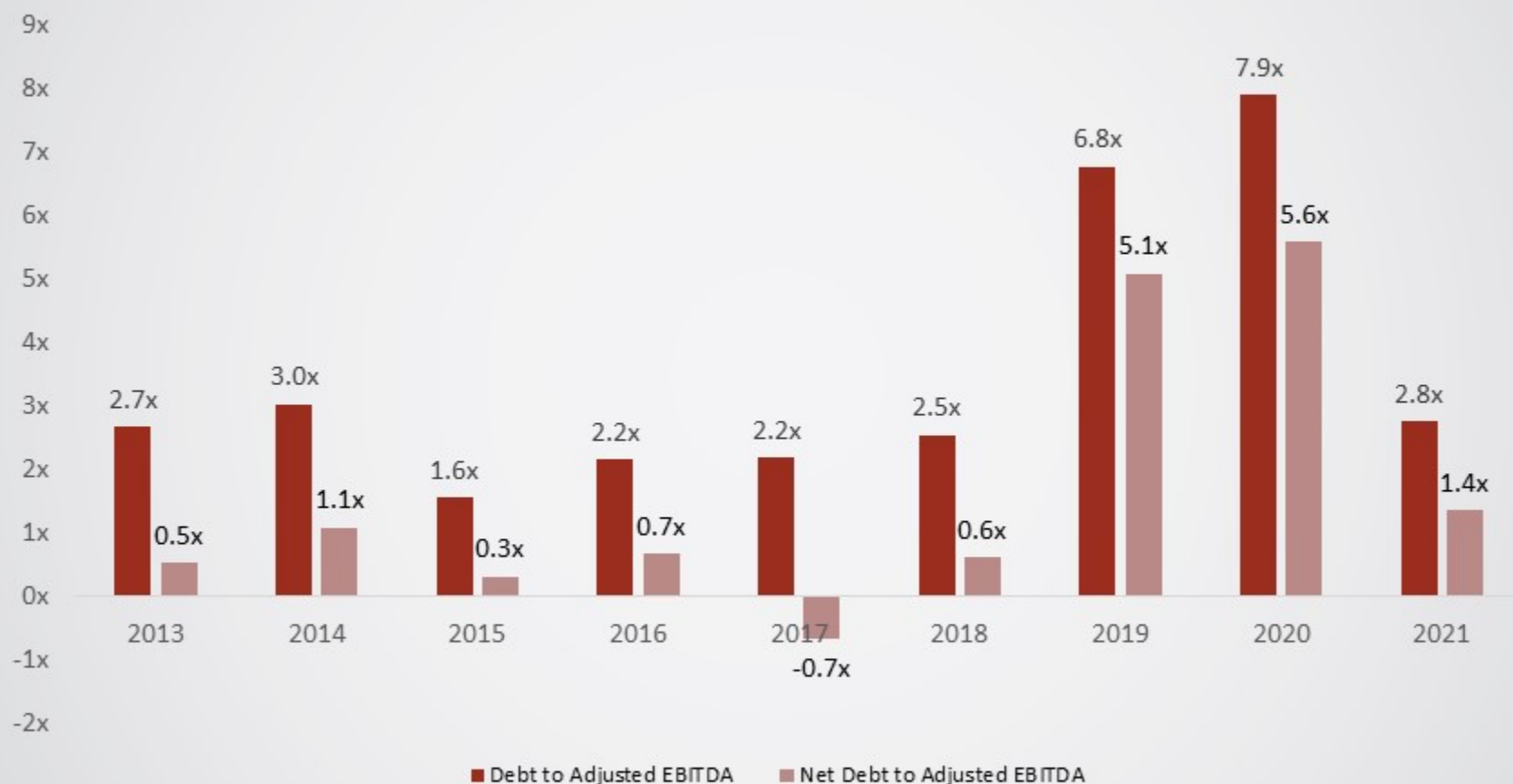
(Selected Information in USD)

<i>In millions</i>	Q3 2021	Q3 2020	Change
Net Operating Revenue	116.6	95.7	22%
Earnings from Operations	25.7	15.0	71%
Net Earnings Attributable to Century Casinos, Inc. Shareholders	11.2	3.7	200%
Adjusted EBITDA*	33.1	22.2	49%
Basic Earnings per Share	0.38	0.13	192%
Diluted Earnings per Share	0.36	0.13	177%

\*Adjusted EBITDA is a non-GAAP financial measure. See Appendix A for the definition and reconciliation of Adjusted EBITDA.

## DEBT AND NET DEBT TO ADJUSTED EBITDA\* (in USD)

As of September 30, 2021 and for the years ended December 31, 2013-2020



\*Debt to Adjusted EBITDA is calculated by dividing the Company's trailing twelve-month Adjusted EBITDA less cash payments on the Master Lease by the principal amount of outstanding debt. Net Debt to Adjusted EBITDA is calculated by dividing the Company's trailing twelve-month Adjusted EBITDA less cash payments on the Master Lease by Net Debt. Adjusted EBITDA and Net Debt are non-GAAP financial measures. See Appendix A for the definition and reconciliation of Adjusted EBITDA and Net Debt.

## Q3 2021 HIGHLIGHTS – UNITED STATES

(Selected Information in USD)

<i>In millions</i>	Q3 2021	Q3 2020	Change
Net Operating Revenue	73.9	62.6	18%
Operating Costs and Expenses	54.4	47.9	13%
Earnings from Operations	19.5	14.7	33%
Net Earnings Attributable to Century Casinos, Inc.	12.4	7.7	62%
Shareholders			
Adjusted EBITDA*	24.2	19.2	26%
Adjusted EBITDA Margin*	33%	31%	

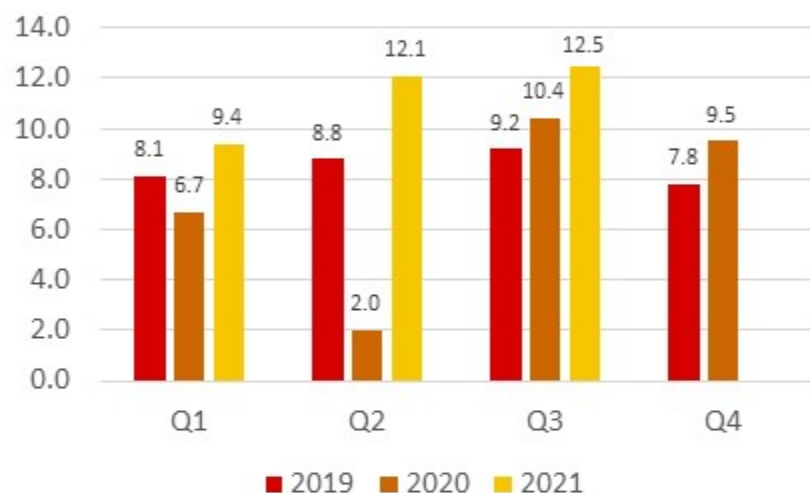
Highlights from operating segments within the Company's United States segment are presented below.

\*Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP financial measures. See Appendix A for the definition and reconciliation of Adjusted EBITDA and Adjusted EBITDA margin.

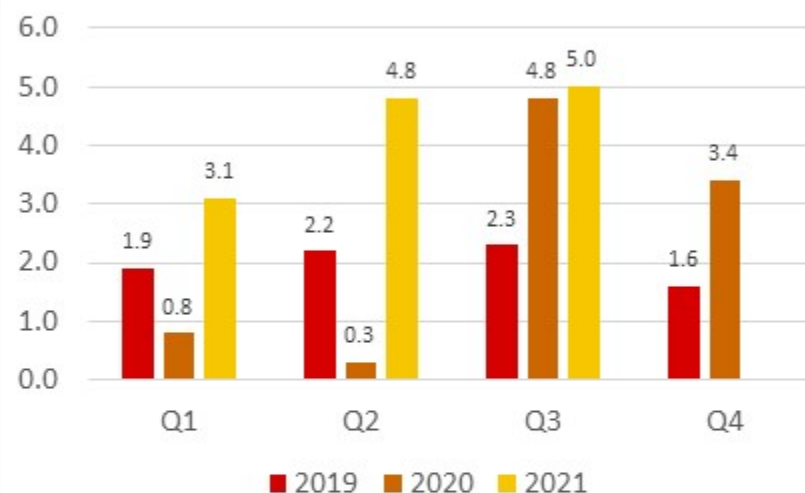
## Q3 2021 HIGHLIGHTS – COLORADO

(Selected Information in USD, in millions)

### Net Operating Revenue



### Adjusted EBITDA\*

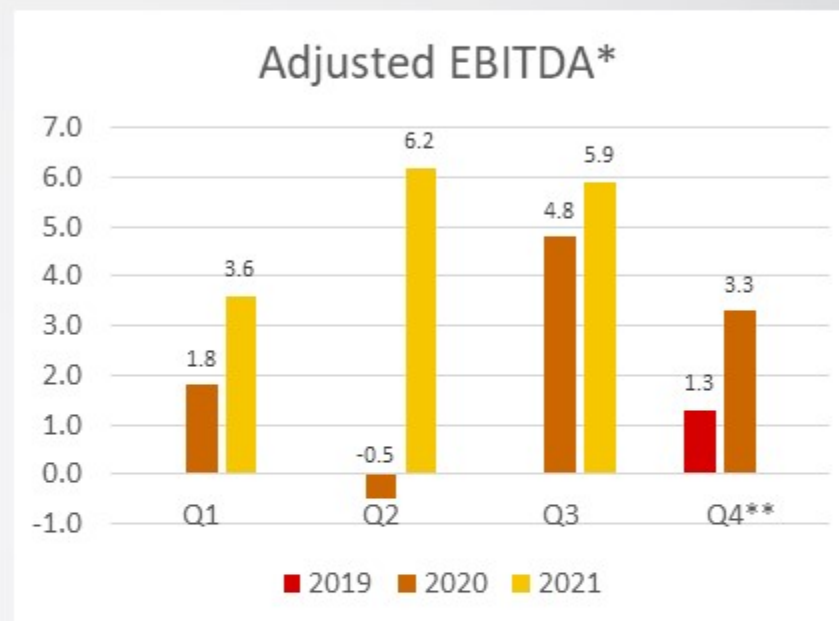
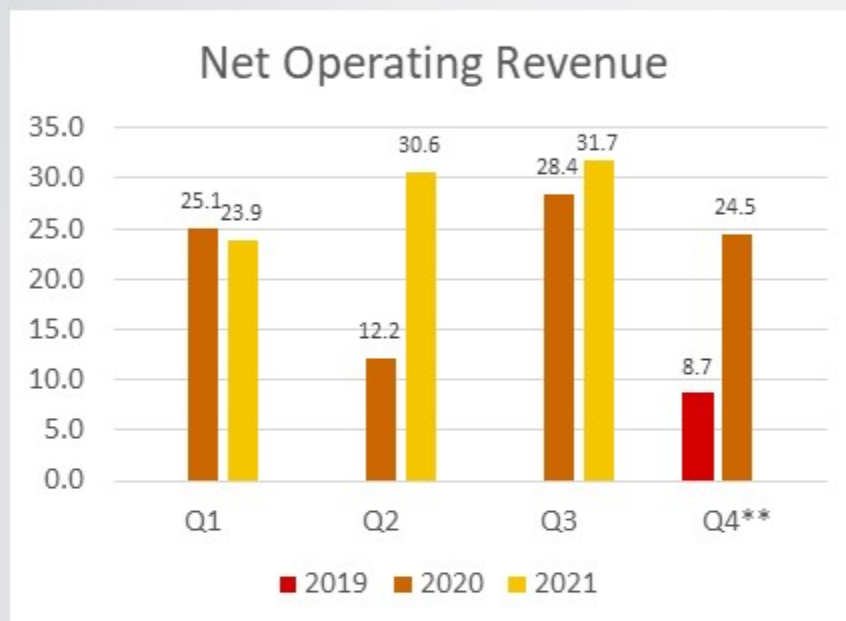


➤ As of September 30, 2021, our facilities in Colorado were fully operational with 818 slot machines and 14 table games.

\*Adjusted EBITDA is a non-GAAP financial measure. See Appendix A for the definition and reconciliation of Adjusted EBITDA.

## Q3 2021 HIGHLIGHTS – WEST VIRGINIA

(Selected Information in USD, in millions)



➤ As of September 30, 2021, our facility in West Virginia was fully operational with 1,116 slot machines and 35 table games.

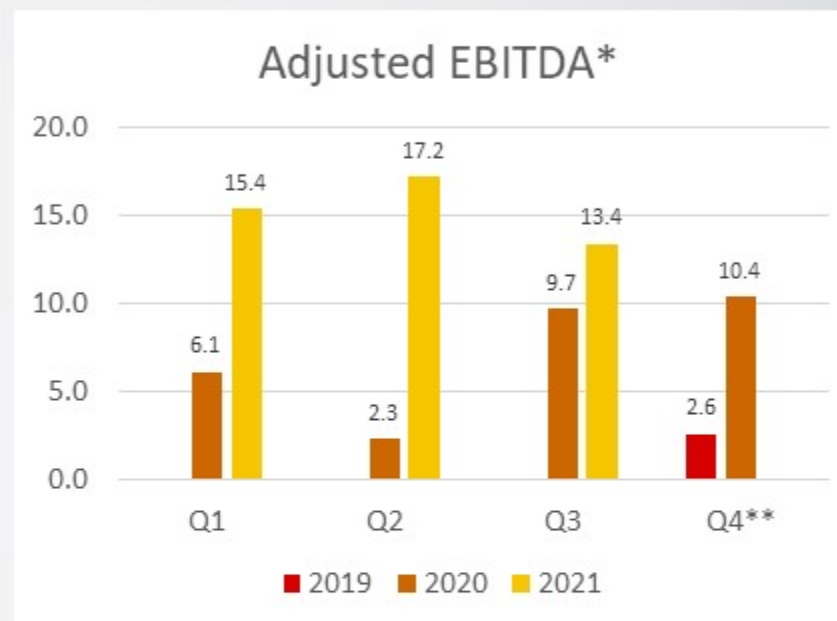
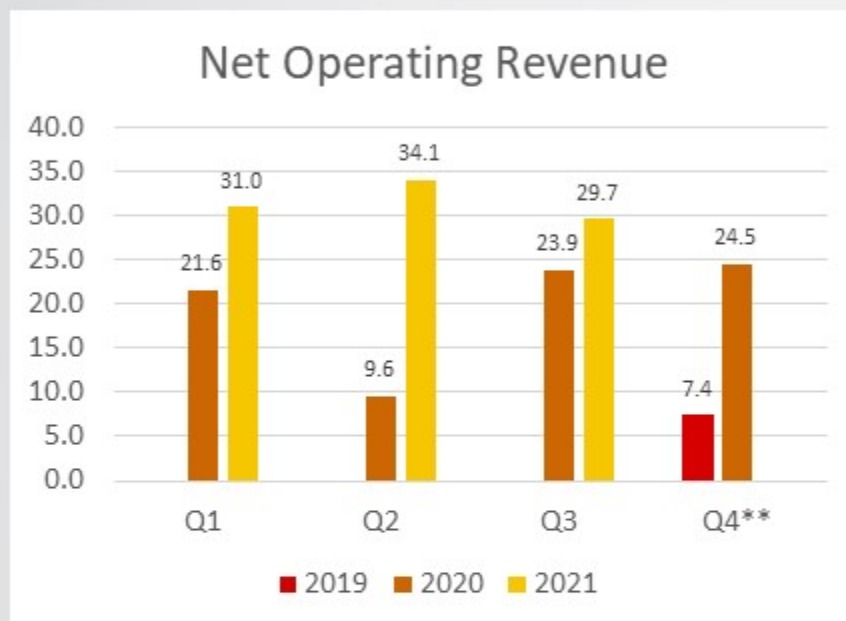
\*Adjusted EBITDA is a non-GAAP financial measure. See Appendix A for the definition and reconciliation of Adjusted EBITDA.

\*\*Q4 2019 results show results of MTR following its acquisition in December 2019.



## Q3 2021 HIGHLIGHTS – MISSOURI

(Selected Information in USD, in millions)



➤ As of September 30, 2021, our facilities in Missouri were operating 1,366 slot machines and 32 table games. Table games are operating at approximately 57% of available gaming positions.

\*Adjusted EBITDA is a non-GAAP financial measure. See Appendix A for the definition and reconciliation of Adjusted EBITDA.

\*\*Q4 2019 results show the results of CCG and CCV following their acquisition in December 2019.

## Q3 2021 HIGHLIGHTS – CANADA

(Selected Information in CAD)

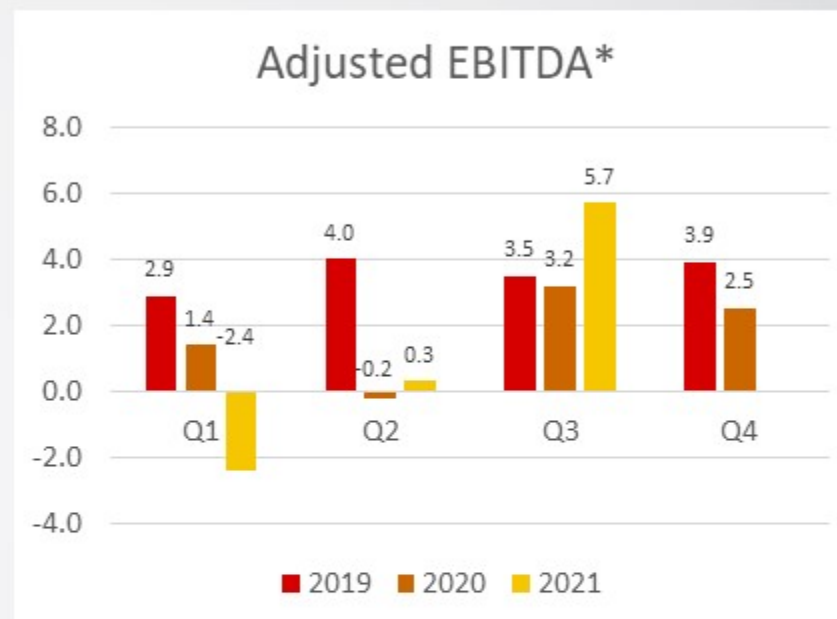
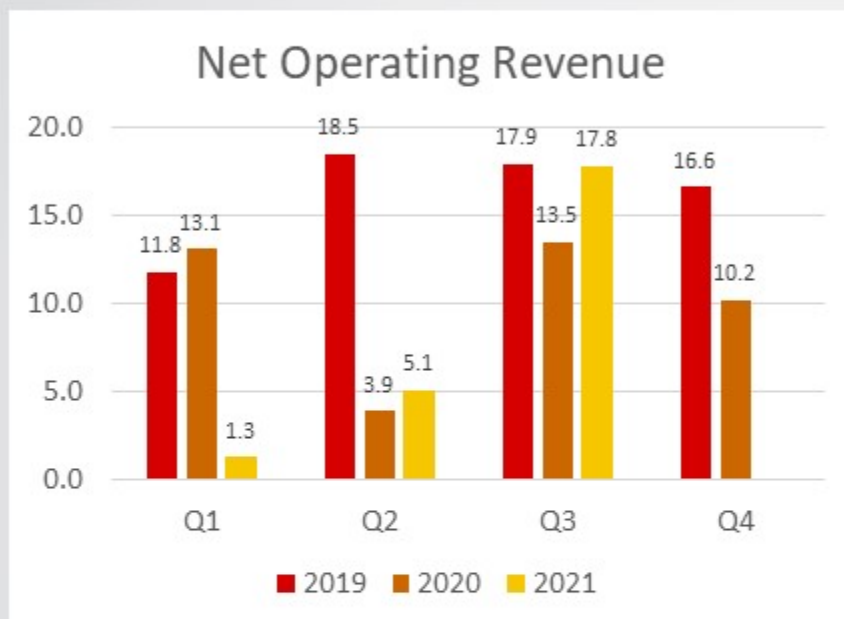
<i>In millions</i>	Q3 2021	Q3 2020	Change
Net Operating Revenue	26.9	22.1	22%
Operating Costs and Expenses	18.4	18.0	2%
Earnings from Operations	8.5	4.1	108%
Net Earnings Attributable to Century Casinos, Inc. Shareholders	4.0	5.0	(20%)
Adjusted EBITDA*	10.0	5.9	70%
Adjusted EBITDA Margin*	37%	27%	

Highlights from operating segments within the Company's Canada segment are presented below.

\*Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP financial measures. See Appendix A for the definition and reconciliation of Adjusted EBITDA and Adjusted EBITDA margin.

## Q3 2021 HIGHLIGHTS – EDMONTON

(Selected Information in CAD, in millions)

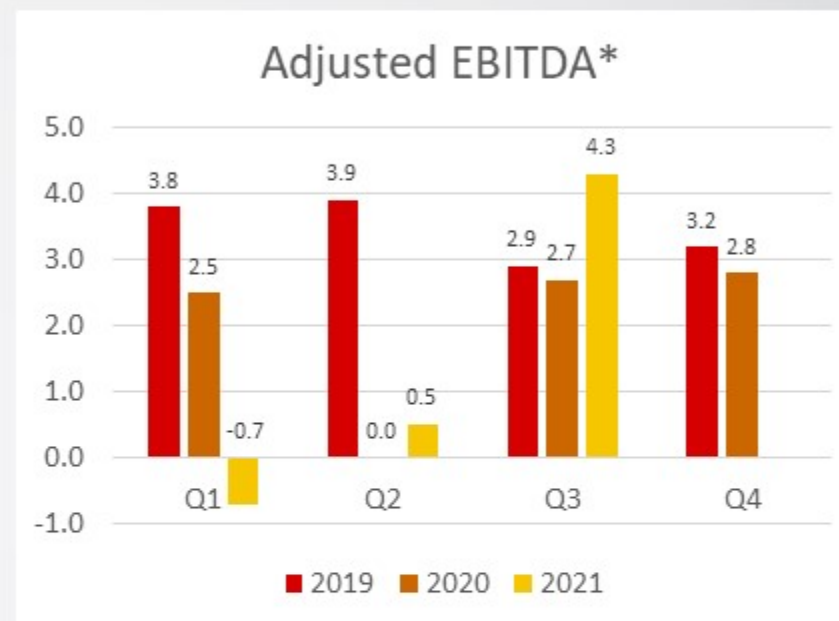
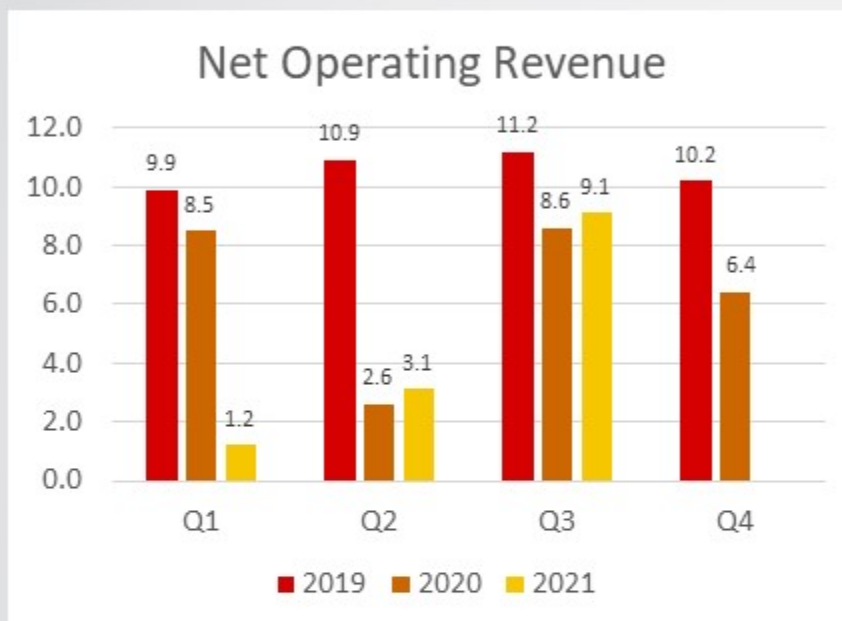


➤ As of September 30, 2021, our facilities in Edmonton were fully operating with 1,797 slot machines, 64 video lottery terminals (“VLTS”) and 32 table games.

\*Adjusted EBITDA is a non-GAAP financial measure. See Appendix A for the definition and reconciliation of Adjusted EBITDA.

# Q3 2021 HIGHLIGHTS – CALGARY

(Selected Information in CAD, in millions)



- As of September 30, 2021, our facility in Calgary was fully operational with 663 slot machines and 10 VLTs.
- The casino operations of Century Casino Calgary were sold in December 2020.

\*Adjusted EBITDA is a non-GAAP financial measure. See Appendix A for the definition and reconciliation of Adjusted EBITDA.

## Q3 2021 HIGHLIGHTS – POLAND

(Selected Information in PLN)

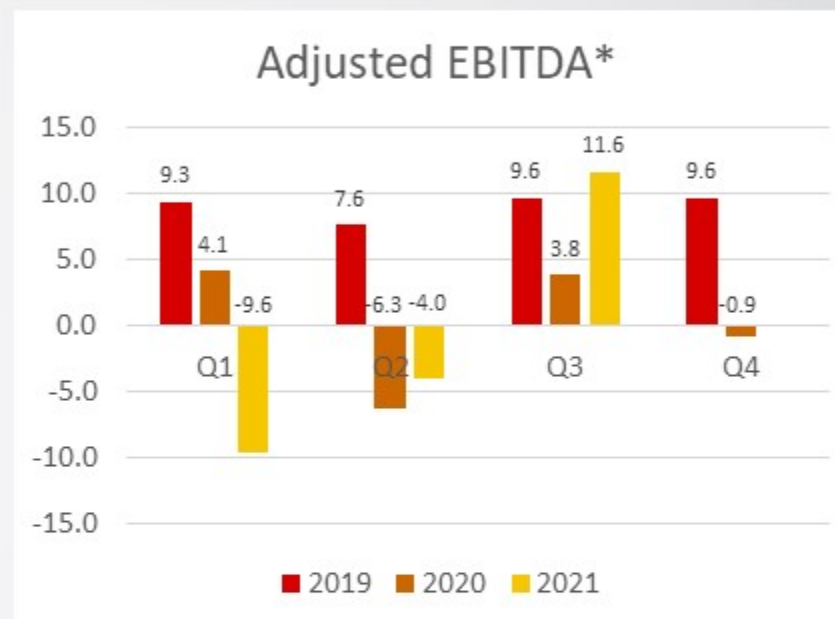
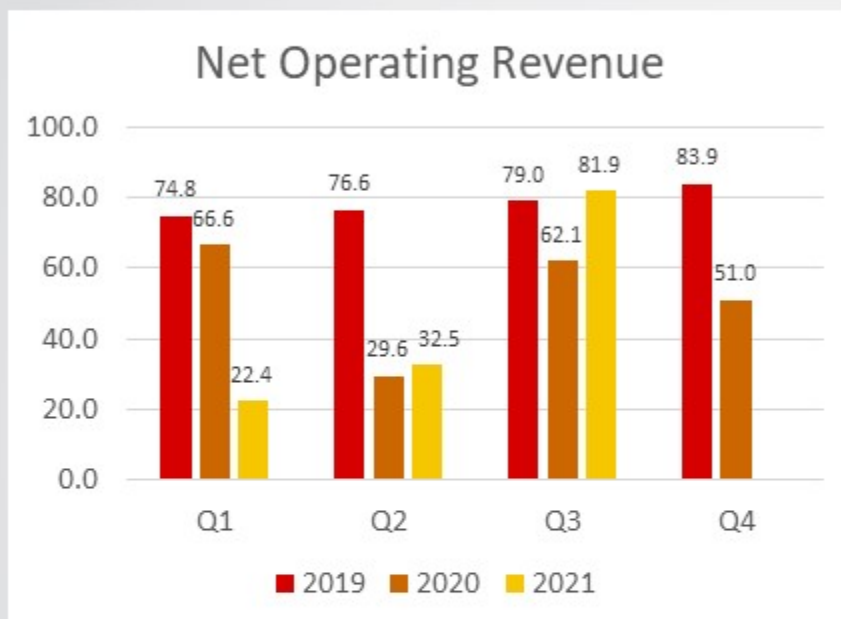
*In millions*

	Q3 2021	Q3 2020	Change
Net Operating Revenue	81.9	62.1	32%
Operating Costs and Expenses	71.7	61.3	17%
Earnings from Operations	10.2	0.8	1179%
Net Earnings Attributable to Century Casinos, Inc. Shareholders	6.2	0.3	1830%
Adjusted EBITDA*	11.6	3.8	209%
Adjusted EBITDA Margin*	14%	6%	

\*Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP financial measures. See Appendix A for the definition and reconciliation of Adjusted EBITDA and Adjusted EBITDA margin.

## Q3 2021 HIGHLIGHTS – POLAND

(Selected Information in PLN, in millions)



➤ As of September 30, 2021, Casinos Poland was fully operational with 526 slot machines and 119 table games at eight locations.

\*Adjusted EBITDA is a non-GAAP financial measure. See Appendix A for the definition and reconciliation of Adjusted EBITDA.

## Q3 2021 HIGHLIGHTS – CORPORATE AND OTHER

(Selected Information in USD)

<i>In millions</i>	Q3 2021	Q3 2020	Change
Net Operating Revenue	0.2	0.1	36%
Operating Costs and Expenses	3.4	3.1	10%
Loss from Operations	(3.2)	(3.0)	9%
Net Loss Attributable to Century Casinos, Inc. Shareholders	(7.9)	(5.9)	35%
Adjusted EBITDA*	(2.1)	(2.4)	(12%)

- The Corporate and Other reportable segment includes Cruise Ships & Other and Corporate Other reporting units.
- As of September 30, 2021, we have a concession agreement to operate two ship-based casinos through the second quarter of 2022.
- Expenses incurred by Corporate Other consist primarily of legal and accounting fees, corporate travel expenses, corporate payroll, amortization of stock-based compensation and other expenses not directly related to any of our individual properties.

\*Adjusted EBITDA is a non-GAAP financial measure. See Appendix A for the definition and reconciliation of Adjusted EBITDA.

## APPENDIX A – ABBREVIATIONS OF CENTURY CASINOS, INC. SUBSIDIARIES AND CERTAIN OPERATING SEGMENTS

<b>Subsidiary</b>	<b>Abbreviation</b>
Century Casino & Hotel – Central City	CTL
Century Casino & Hotel – Cripple Creek	CRC
Mountaineer Casino, Racetrack & Resort	MTR
Century Casino Cape Girardeau	CCG
Century Casino Caruthersville	CCV
Century Casino & Hotel - Edmonton	CRA
Century Casino St. Albert	CSA
Century Sports	CAL
Century Downs Racetrack and Casino	CDR
Century Bets!	CBS
Century Mile Racetrack and Casino	CMR
Casinos Poland	CPL
Century Resorts Management GmbH	CRM

<b>Operating Segment</b>	<b>Abbreviation</b>
Cruise Ships & Other	Ships & Other
Corporate Other	N/A



## APPENDIX A – NON-GAAP FINANCIAL MEASURES

The Company supplements its consolidated financial statements prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) by using the following non-GAAP financial measures, which management believes are useful in properly understanding the Company’s short-term and long-term financial trends. Management uses these non-GAAP financial measures to forecast and evaluate the operational performance of the Company as well as to compare results of current periods to prior periods on a consolidated basis.

- Adjusted EBITDA
- Adjusted EBITDA margin
- Net Debt

Management believes presenting the non-GAAP financial measures used in this presentation provides investors greater transparency to the information used by management for financial and operational decision-making and allows investors to see the Company’s results “through the eyes” of management. Management also believes providing this information better enables our investors to understand the Company’s operating performance and evaluate the methodology used by management to evaluate and measure such performance.

The adjustments made to GAAP financial measures result from facts and circumstances that vary in frequency and impact on the Company’s results of operations. The following is an explanation of each of the adjustments that management excludes in calculating its non-GAAP financial measures.

## APPENDIX A – NON-GAAP FINANCIAL MEASURES

The Company defines **Adjusted EBITDA** as net earnings (loss) attributable to Century Casinos, Inc. shareholders before interest expense (income), net, income taxes (benefit), depreciation and amortization, non-controlling interests net earnings (loss) and transactions, pre-opening expenses, acquisition costs, non-cash stock-based compensation charges, asset impairment costs, (gain) loss on disposition of fixed assets, discontinued operations, (gain) loss on foreign currency transactions, cost recovery income and other, gain on business combination and certain other one-time transactions. Expense related to the Master Lease for the Company's acquired casinos in Missouri and West Virginia and CDR land lease is included in the interest expense (income), net line item. Intercompany transactions consisting primarily of management and royalty fees and interest, along with their related tax effects, are excluded from the presentation of net earnings (loss) attributable to Century Casinos, Inc. shareholders and Adjusted EBITDA reported for each segment. Non-cash stock-based compensation expense is presented under Corporate and Other as the expense is not allocated to reportable segments when reviewed by the Company's chief operating decision makers. Not all of the aforementioned items occur in each reporting period, but have been included in the definition based on historical activity. These adjustments have no effect on the consolidated results as reported under GAAP. Adjusted EBITDA is not considered a measure of performance recognized under GAAP. Management believes that Adjusted EBITDA is a valuable measure of the relative performance of the Company and its properties. The gaming industry commonly uses Adjusted EBITDA as a method of arriving at the economic value of a casino operation. Management uses Adjusted EBITDA to compare the relative operating performance of separate operating units by eliminating the above-mentioned items associated with the varying levels of capital expenditures for infrastructure required to generate revenue and the often high cost of acquiring existing operations. Adjusted EBITDA is used by the Company's lending institution to gauge operating performance. The Company's computation of Adjusted EBITDA may be different from, and therefore may not be comparable to, similar measures used by other companies within the gaming industry. Please see the reconciliation of Adjusted EBITDA to net earnings (loss) attributable to Century Casinos, Inc. shareholders below.

The Company defines **Adjusted EBITDA margin** as Adjusted EBITDA divided by net operating revenue. Management uses this margin as one of several measures to evaluate the efficiency of the Company's casino operations.

## APPENDIX A – NON-GAAP FINANCIAL MEASURES

The Company defines **Net Debt** as total long-term debt (including current portion) plus deferred financing costs minus cash and cash equivalents. Net Debt is not considered a liquidity measure recognized under GAAP. Management believes that Net Debt is a valuable measure of our overall financial situation. Net Debt provides investors with an indication of our ability to pay off all of our long-term debt if it became due simultaneously.

The cash payments related to the Company's Master Lease are deducted from Adjusted EBITDA to calculate the debt and Net Debt to Adjusted EBITDA ratios. The Company does not recognize rent expense related to these leased assets; instead, a portion of the periodic payment under the Master Lease is recognized as interest expense with the remainder of the payment reducing the failed sale-leaseback financing obligation using the effective interest method. Management believes that deducting cash payments related to its Master Lease from Adjusted EBITDA provides investors with an indication of the length of time it would take the Company to repay its long-term debt.

## APPENDIX A – NON-GAAP FINANCIAL MEASURES

### Reconciliation of Adjusted EBITDA (in thousands)

For the three months ended September 30,

<i>in USD</i>	<b>2021</b>	<b>2020</b>
Net Operating Revenue	\$ 116,610	\$ 95,706
Net earnings attributable to Century Casinos, Inc. shareholders	11,226	3,748
Interest expense (income), net	10,620	10,587
Income taxes	2,593	428
Depreciation and amortization	6,784	6,824
Non-controlling interests	1,153	208
Non-cash stock-based compensation	986	354
(Loss) gain on foreign currency transactions and other	(313)	43
Loss on disposition of fixed assets	7	22
Adjusted EBITDA	<u>\$ 33,056</u>	<u>\$ 22,214</u>

## APPENDIX A – NON-GAAP FINANCIAL MEASURES

### Reconciliation of Adjusted EBITDA (in thousands) – UNITED STATES

For the three months ended September 30, 2021

<i>in USD</i>	<u>Colorado</u>	<u>West Virginia</u>	<u>Missouri</u>	<u>Total United States</u>
Net Operating Revenue	\$ 12,507	\$ 31,737	\$ 29,653	\$ 73,897
Net income attributable to Century Casinos, Inc. shareholders	4,511	2,110	5,768	12,389
Interest expense (income), net	(4)	2,105	5,020	7,121
Depreciation and amortization	460	1,636	2,603	4,699
Adjusted EBITDA	<u>\$ 4,967</u>	<u>\$ 5,851</u>	<u>\$ 13,391</u>	<u>\$ 24,209</u>
Adjusted EBITDA Margin	<u>40%</u>	<u>18%</u>	<u>45%</u>	<u>33%</u>

For the three months ended September 30, 2020

<i>in USD</i>	<u>Colorado</u>	<u>West Virginia</u>	<u>Missouri</u>	<u>Total United States</u>
Net Operating Revenue	\$ 10,423	\$ 28,372	\$ 23,852	\$ 62,647
Net income attributable to Century Casinos, Inc. shareholders	4,287	1,141	2,228	7,656
Interest expense (income), net	—	2,105	4,946	7,051
Depreciation and amortization	479	1,513	2,514	4,506
Loss on disposition of fixed assets	—	—	9	9
Adjusted EBITDA	<u>\$ 4,766</u>	<u>\$ 4,759</u>	<u>\$ 9,697</u>	<u>\$ 19,222</u>
Adjusted EBITDA Margin	<u>46%</u>	<u>17%</u>	<u>41%</u>	<u>31%</u>

## APPENDIX A – NON-GAAP FINANCIAL MEASURES

### Reconciliation of Adjusted EBITDA (in thousands) - CANADA

<i>In CAD</i>	For the three months ended September 30, 2021		
	Edmonton	Calgary	Total Canada
Net Operating Revenue	\$ 17,826	\$ 9,073	\$ 26,899
Net income attributable to Century Casinos, Inc. shareholders	1,946	2,050	3,996
Interest expense (income), net	21	685	706
Income (benefit) tax expense	(137)	760	623
Depreciation and amortization	1,166	367	1,533
Non-controlling interests	—	528	528
Loss (gain) on foreign currency transactions, cost recovery income and other	2,682	(55)	2,627
Loss on disposition of fixed assets	1	4	5
Adjusted EBITDA	\$ 5,679	\$ 4,339	\$ 10,018
Adjusted EBITDA Margin	32%	48%	37%

<i>In CAD</i>	For the three months ended September 30, 2020		
	Edmonton	Calgary	Total Canada
Net Operating Revenue	\$ 13,506	\$ 8,576	\$ 22,082
Net income attributable to Century Casinos, Inc. shareholders	4,156	807	4,963
Interest expense (income), net	4	696	700
Income taxes	240	395	635
Depreciation and amortization	1,188	606	1,794
Non-controlling interests	—	217	217
Gain on foreign currency transactions, cost recovery income and other	(2,411)	(5)	(2,416)
Loss on disposition of fixed assets	—	15	15
Adjusted EBITDA	\$ 3,177	\$ 2,731	\$ 5,908
Adjusted EBITDA Margin	24%	32%	27%

## APPENDIX A – NON-GAAP FINANCIAL MEASURES

### Reconciliation of Adjusted EBITDA (in thousands) – POLAND

<i>in PLN</i>	For the three months ended September 30,			
	2021		2020	
Net Operating Revenue	PLN	81,911	PLN	62,106
Net income attributable to Century Casinos, Inc. shareholders		6,196		321
Interest (income) expense, net		(1,377)		23
Income taxes		2,610		472
Depreciation and amortization		2,942		2,958
Non-controlling interests		3,099		161
Gain on foreign currency transactions and other		(1,846)		(177)
Loss on disposition of fixed assets		12		5
Adjusted EBITDA	PLN	<u>11,636</u>	PLN	<u>3,763</u>
Adjusted EBITDA Margin		<u>14%</u>		<u>6%</u>

## APPENDIX A – NON-GAAP FINANCIAL MEASURES

### Reconciliation of Adjusted EBITDA (in thousands) – CORPORATE AND OTHER

<i>in USD</i>	For the three months ended September 30,	
	2021	2020
Net Operating Revenue	\$ 194	\$ 143
Net loss attributable to Century Casinos, Inc. shareholders	(7,908)	(5,874)
Interest expense (income), net	3,294	3,005
Income taxes (benefit)	1,420	(164)
Depreciation and amortization	108	196
Non-cash stock-based compensation	986	354
(Gain) loss on foreign currency transactions and other	(24)	69
Adjusted EBITDA	\$ (2,124)	\$ (2,414)



## APPENDIX A – NON-GAAP FINANCIAL MEASURES

### Reconciliation of Adjusted EBITDA and Adjusted EBITDA Less Cash Payments on Master Lease Financing Obligation (in thousands)

<i>in USD</i>	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Trailing 12-Month September 30, 2021	Trailing 12-Month December 31, 2020
Net earnings (loss) attributable to Century Casinos, Inc. shareholders	\$ 6,713	\$ (1,419)	\$ 6,855	\$ 11,226	\$ 23,375	\$ (48,002)
Interest expense (income), net	10,566	10,522	10,687	10,620	42,395	43,098
Income taxes	1,314	99	1,120	2,593	5,126	4,848
Depreciation and amortization	6,810	6,643	6,633	6,784	26,870	26,534
Non-controlling interests	53	(484)	(583)	1,153	139	(134)
Non-cash stock-based compensation	(803)	259	323	986	765	(214)
(Gain) loss on foreign currency transactions, cost recovery income and other	(6,420)	(981)	33	(313)	(7,681)	(13,145)
Impairment - intangible and tangible assets	—	—	—	—	—	35,121
Loss on disposition of fixed assets	69	105	170	7	351	26
Acquisition costs	—	—	—	—	—	266
Adjusted EBITDA	\$ 18,302	\$ 14,744	\$ 25,238	\$ 33,056	\$ 91,340	\$ 48,398
Cash payments on Master Lease	(8,357)	(4,208)	(6,313)	(6,313)	(25,191)	(25,021)
Adjusted EBITDA less cash payments on Master Lease	\$ 9,945	\$ 10,536	\$ 18,925	\$ 26,743	\$ 66,149	\$ 23,377

## APPENDIX A – NON-GAAP FINANCIAL MEASURES

### Reconciliation of Net Debt (in thousands)

*Amounts in thousands*

	September 30, 2021	December 31, 2020
Total long-term debt, including current portion	\$ 182,445	\$ 184,550
Deferred financing costs	8,086	9,261
Total principal	<u>\$ 190,531</u>	<u>\$ 193,811</u>
Less: Cash and cash equivalents	<u>\$ 100,759</u>	<u>\$ 63,413</u>
Net Debt	<u><u>\$ 89,772</u></u>	<u><u>\$ 130,398</u></u>