



# CORPORATE PRESENTATION Q4 and YTD 2016

Peter Hoetzinger

Co Founder, Co CEO & President

April 2017



# **International Casino and Entertainment Company**

- Developer and operator of mid-market, mid-size casinos in regulated markets world-wide
- Focus on entertainment with gaming and attractive non-gaming facilities (urban casino resort concept)
- Target markets include locals and tourists
- 1,800 cooperators of 32 different nationalities
- Listed on NASDAQ since 1994

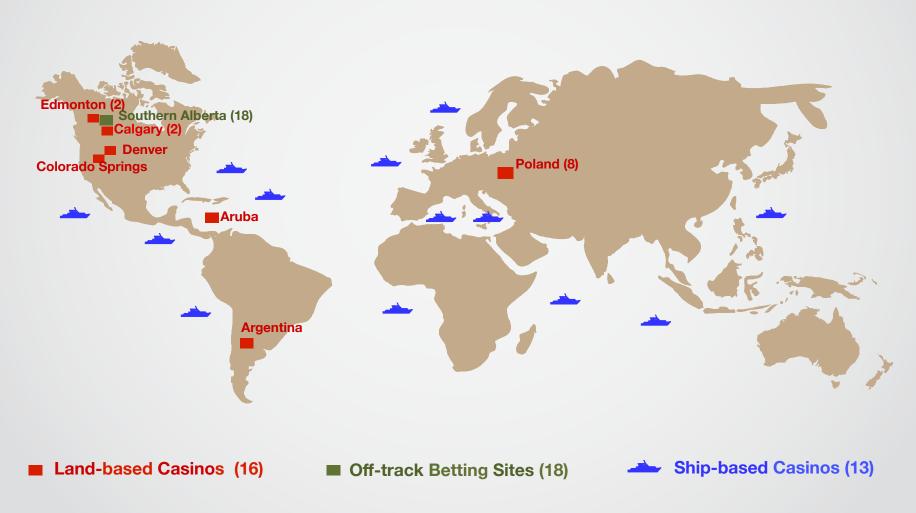


# **International Casino and Entertainment Company**

- 47 casinos and off-track betting sites with 4,500 slots and 200 tables in
  - USA (Colorado)
  - Canada (Alberta)
  - Europe (Poland)
  - Caribbean (Aruba)
  - Argentina (Mendoza)
  - Luxury cruise vessels



## **International Diversification**



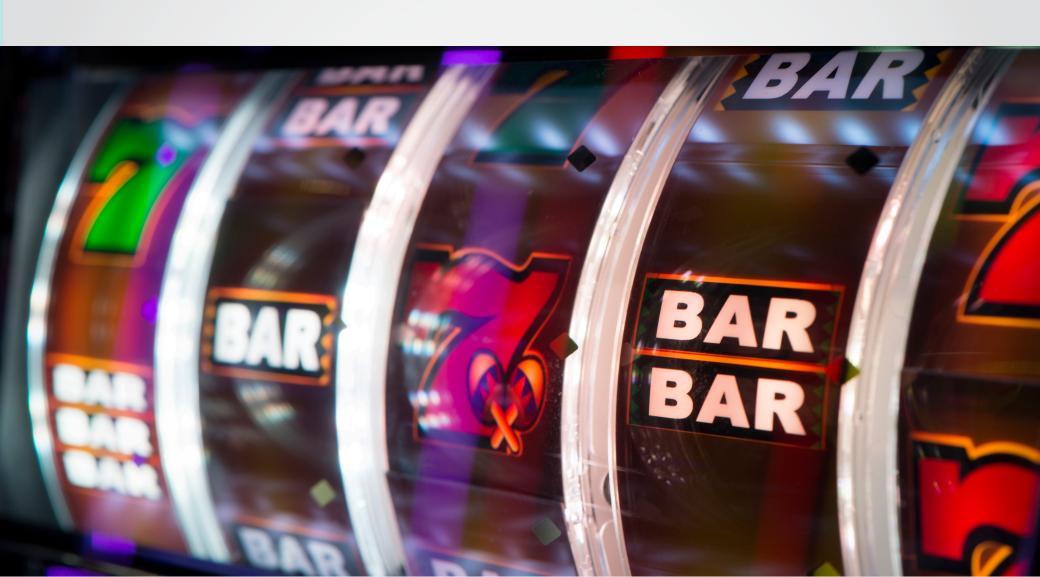


#### **Milestones**

- 1992 Company founded by Co CEOs Erwin Haitzmann and Peter Hoetzinger
- 1993 First casino on cruise vessel
- 1994 First casino in Colorado Listing on NASDAQ
- 2000 Casinos in South Africa (sold in 2009 at approx. 9 x adj. EBITDA)
- 2006 Market-entry Canada (Edmonton)
- 2007 Market-entry Poland (33% stake in Casinos Poland Ltd.)
- 2013 Majority control (66%) of Casinos Poland Ltd.
- 2015 Opening of Century Downs Racetrack and Casino (Calgary)
- 2016 Opening of Ship-based Casino for Chinese Market
- 2017 License award for Century Mile Racetrack and Casino project (Edmonton)



# **Overview Existing Properties**









# Century Casino Edmonton

In Edmonton, Alberta, Canada

Wholly Owned

Opened in 2006

34 gaming tables, 794 gaming machines

4 restaurants, 2 bars

26 hotel rooms, heated parking garage











# Century Bets!

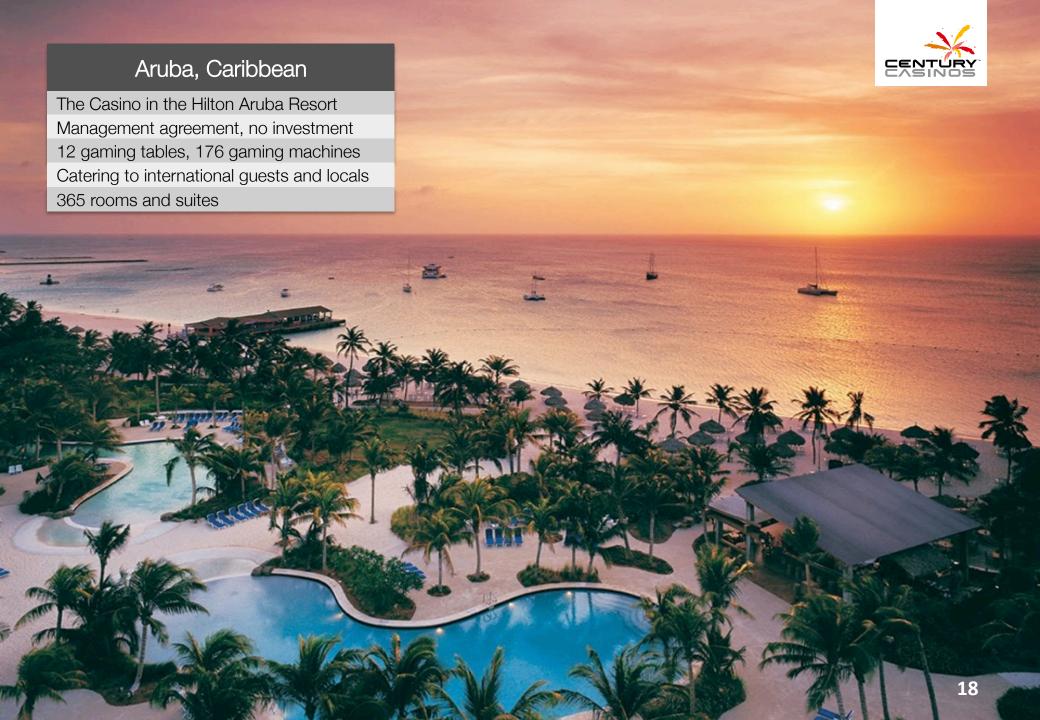
Exclusive license for Southern Alberta
Pari-mutuel off-track horse betting network
Signal to 18 off-track horse betting parlors



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#### Cruise Vessels

Largest independent ship casino operator

13 casinos on luxury vessels

42 gaming tables, 221 gaming machines

Maritime Labor Convention 2006 certified











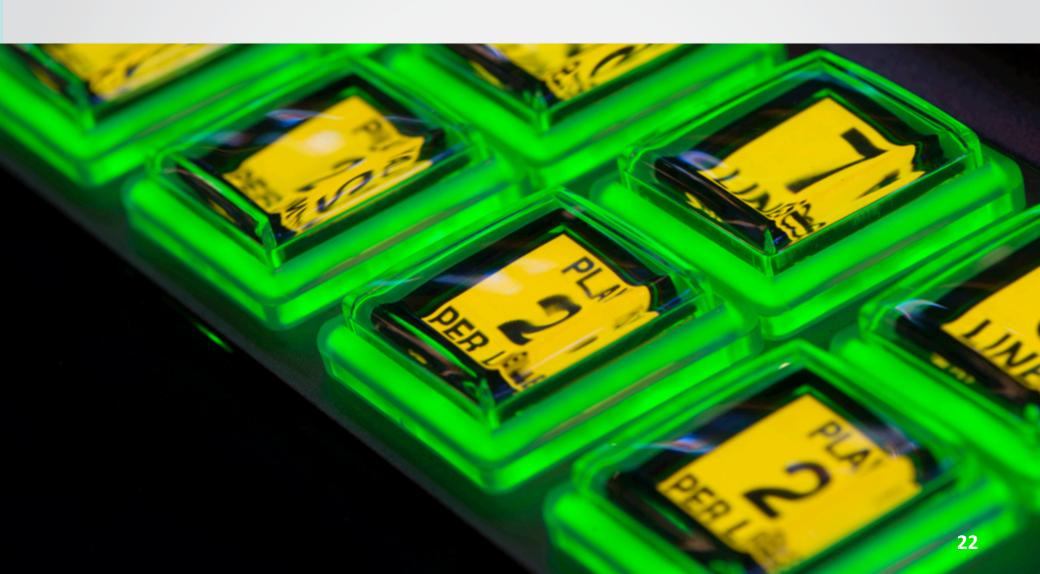








# **Financial Results**





### **Income Statement**

In USD millions	Q4 2016	Q4 2015	Change
Net Operating Revenue as reported (GAAP)	36.3	31.9	14%
Unfavorable foreign currency impact vs. Q4 2015	0.7		
Adjusted for Constant Currency (non-GAAP)*	37.0	31.9	16%
Adjusted EBITDA as reported	6.3	4.5	40%
Unfavorable foreign currency impact vs. Q4 2015	0.1		
Adjusted for Constant Currency (non-GAAP)*	6.4	4.5	42%

<sup>\*</sup> Net Operating Revenue on a constant currency basis and Adjusted EBITDA as reported and on a constant currency basis are non-GAAP financial measures.



## USA (Colorado) Q4 2016 vs. Q4 2015

Net Operating Revenue	11%
Adj. EBITDA	38%

#### **Century Casino & Hotel Central City**

The economy and consumer sentiment in the greater Denver metro area continue to be strong and we see consumers growing more confident and showing a greater willingness to spend. Results strong despite a lower hold this quarter vs. last year. 25% increase in F&B revenue due to higher volumes and revamped menu.

#### Century Casino & Hotel Cripple Creek

Effective marketing programs, strong slot play, double-digit increase in hotel revenue. Focus on growing VIP player development.



## Canada (Alberta) Q4 2016 vs. Q4 2015

Net Operating Revenue	8%
Adj. EBITDA	43%

#### **Century Casino & Hotel Edmonton**

Our largest property. Extensive construction and remodel of gaming floor, VIP area and restaurants/bars finalized in Nov 2016. Mid single-digit growth in table drop and slot coin-in.

#### **Century Casino Calgary**

Challenging quarter, business still volatile, six weeks of road construction in front of property. Continuing to focus on marketing and growing Player's Club program.

#### **Century Downs Racetrack and Casino**

Slot coin-in up 17%, lower hold led to 7% revenue growth. 42% EBITDA margin. Only race track in greater Calgary area, located on QE2 highway adjacent to regional shopping mall.

#### Century Casino St. Albert

Acquisition effective on Oct 1, 2016. Starting to see synergy effects with our other properties in Alberta. Live entertainment, food promotions and banquet/catering functions.

#### **Century Bets!**

Provides signal to 18 OTB-parlors in Southern Alberta.



## Poland (Eastern Europe) Q4 2016 vs. Q4 2015

Net Operating Revenue	23%
Adj. EBITDA	52%

#### Eight Casinos in Warsaw (2), Krakow, Lodz, Wroclaw, Poznan, Sosnowiec and Plock

Strong operational growth, both slot and table play up year-over-year. F&B revenue up double-digit as well.

Player loyalty program very popular at all locations. Win/slot/day increased from approx. \$123 to \$162.

Our 8 casinos compete with 40 others throughout Poland (oligopolistic regulatory structure).

Changes to Gaming Law to reduce illegal slots offering. State will operate slots outside casinos as well as online gaming.



# Ship Casinos and Management Contracts Q4 2016 vs. Q4 2015

Net Operating Revenue	58%
Adj. EBITDA	(43%)

Mein Schiff 1, 2, 3, 4 and 5, Discovery (TUI Cruises)
Wind Surf, Star, Spirit, Star Pride, Breeze and Legend (Windstar Cruises)
Glory Sea (Diamond Cruises, China)
Oceania Cruises and Seven Seas Cruises (Norwegian Cruise Line, consulting)

Higher costs due to Chinese shipcasino opening.

#### Management of Casino at the Hilton Aruba

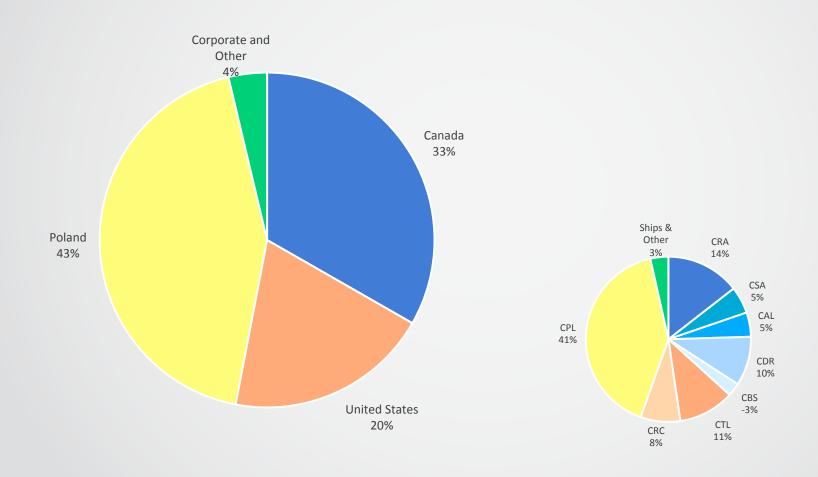
New ownership and management (formerly Radisson) of hotel property. No investment from Century. Management fee income stable.

#### Consulting arrangement for Casino de Mendoza, Argentina

Fixed consulting fee plus EBITDA percentage.

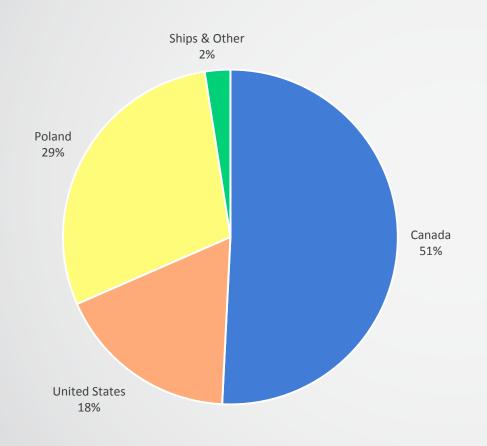


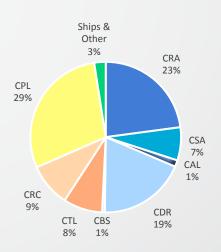
# Q4 2016 Net Operating Revenue by Operating Segment





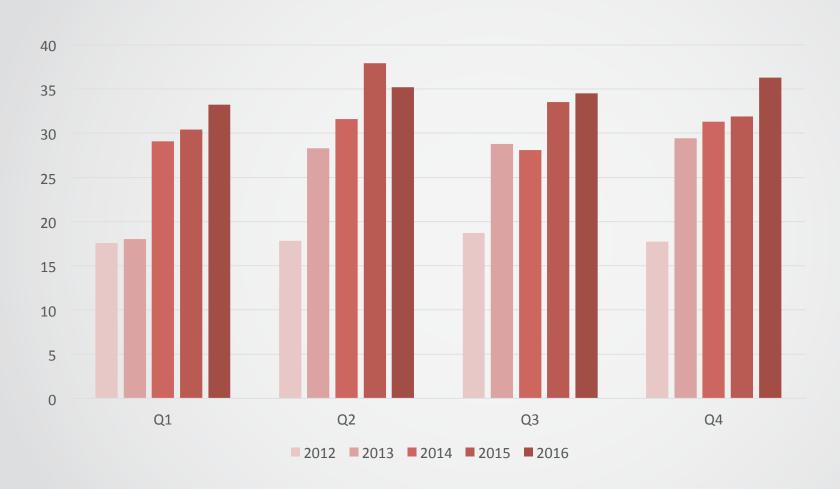
# Q4 2016 Adjusted EBITDA by Operating Segment





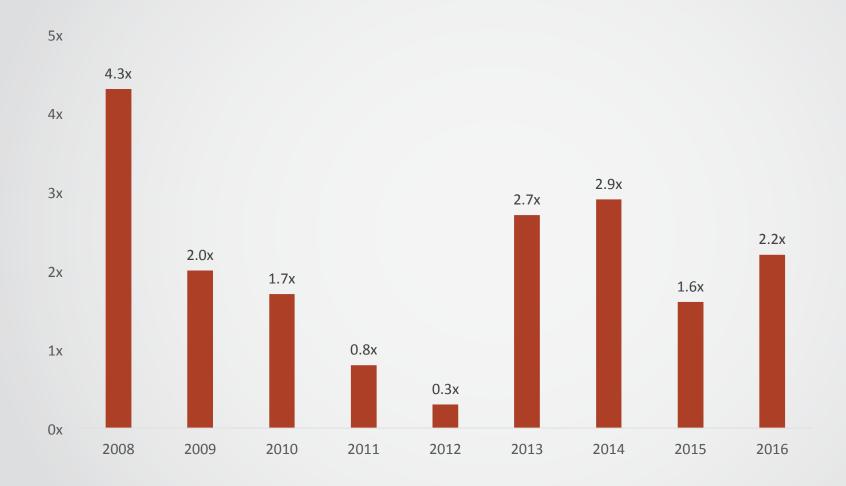


# Net Operating Revenue per Quarter (in USD millions)





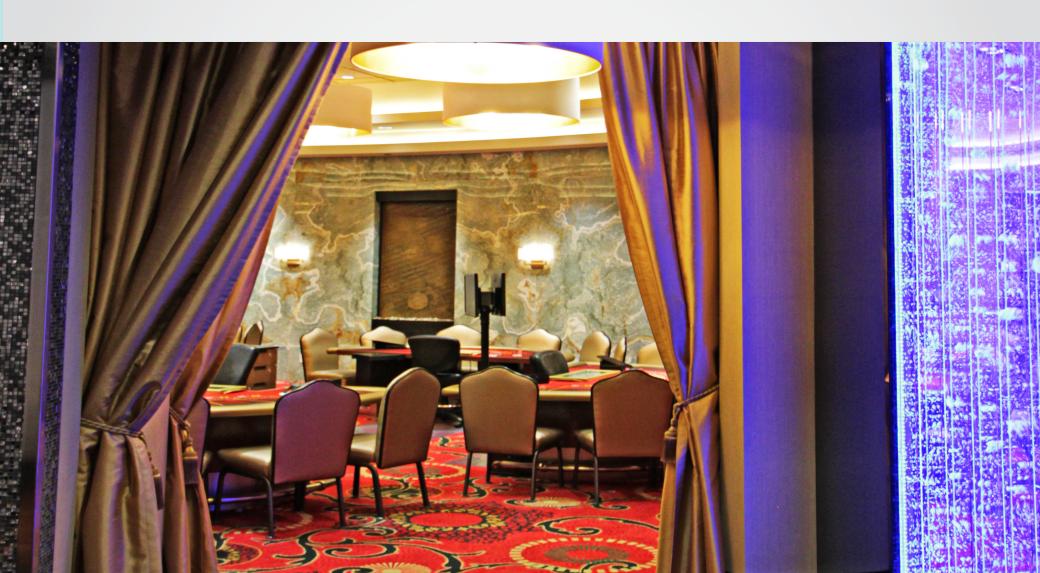
# Debt to Adjusted EBITDA (as of December 31, 2016)



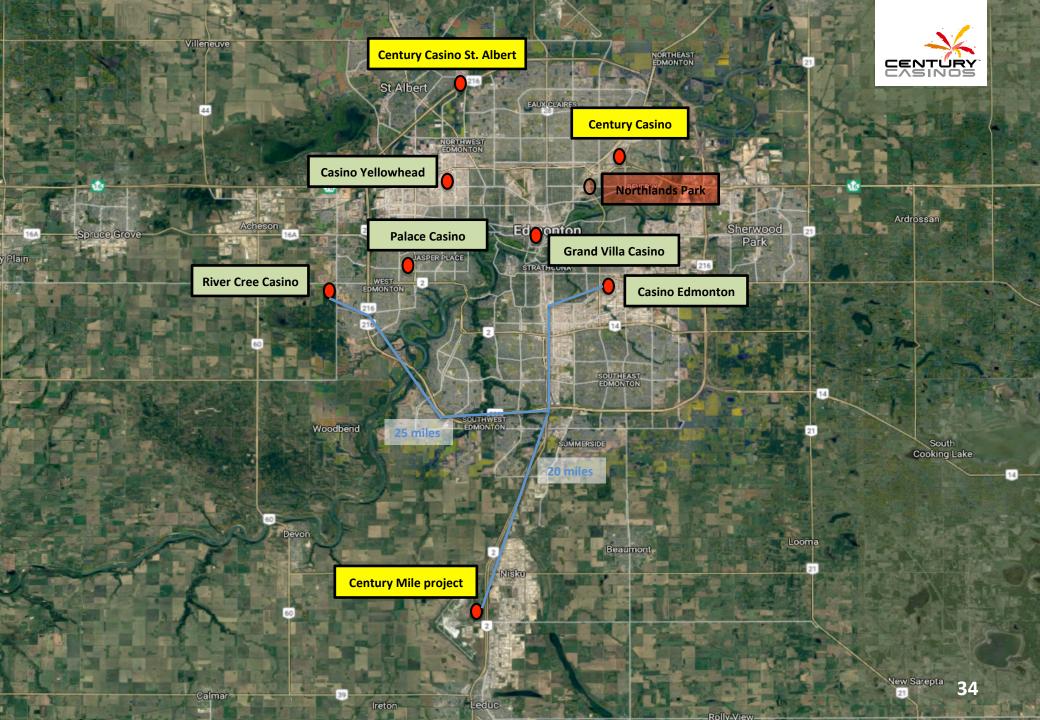
Debt includes \$0.2 million related to Casinos Poland, Ltd., \$14.5 million related to Century Downs Racetrack and Casino's long-term land lease, \$40.5 million related to our Bank of Montreal credit agreement and \$0.8 million related to various capital lease agreements. Net Debt increased from \$7.4 million (Dec 2015) to \$17.2 million (Dec 2016).



# **Confirmed New Developments**











# **Looking Ahead**

- Robust operations with organic growth
- Largest property (Edmonton) newly refurbished, beautiful new VIP casino areas
- Newly opened ship-casinos expected to add from Q4 2016 forward
- Newly acquired Apex Casino (now Century Casino St. Albert) accretive from Q4 2016 forward

- South Edmonton Racetrack and Casino project
- Additional cruise ship casino from Q3 2017
- Additional projects under consideration

